



Wake County Fire Tax District

*Strategic Planning Overview and
Budget Implications*



wakegov.com

? How Does All of This Connect ?

Strategic Plan

Standard of Cover

Cost Share

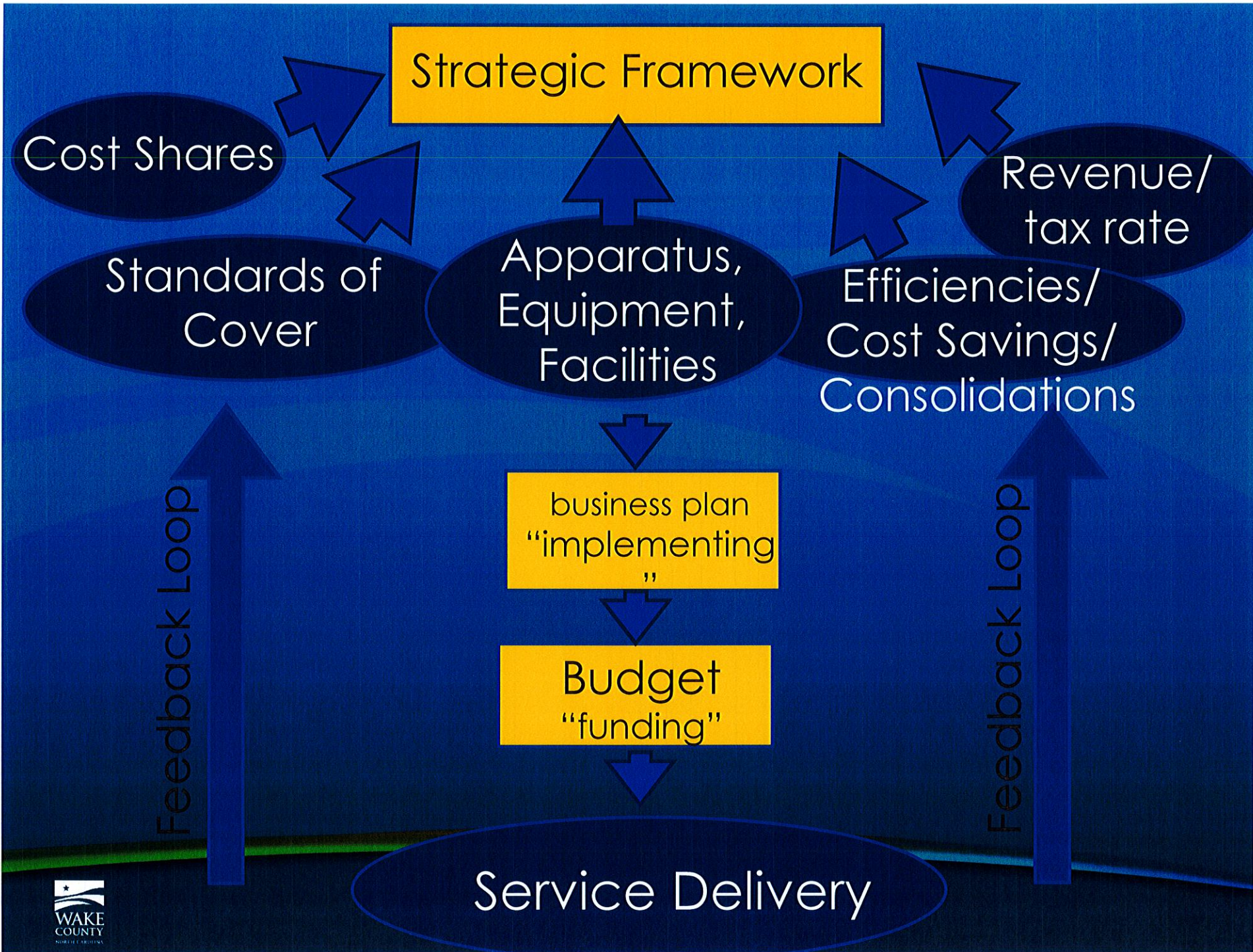
Apparatus Equipment

Facilities

Efficiencies

Budget Implications





Strategic Framework

Cost Shares

Revenue/
tax rate

Standards of
Cover

Apparatus,
Equipment,
Facilities

Efficiencies/
Cost Savings/
Consolidations

business plan
"implementing"

Budget
"funding"

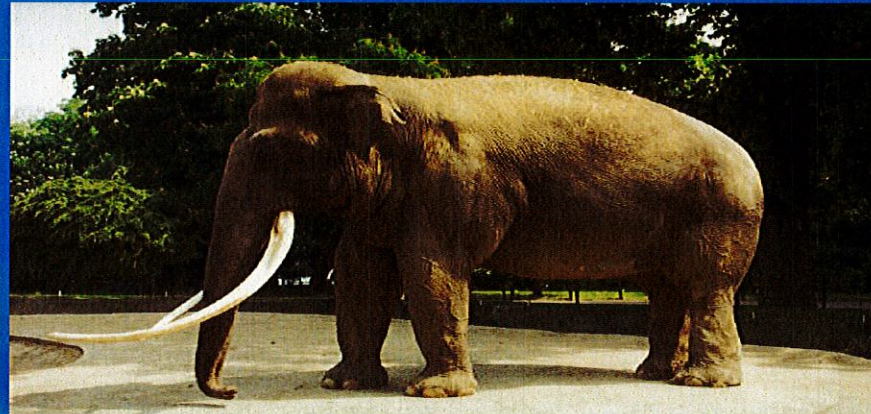
Service Delivery

Feedback Loop

Feedback Loop



Fire Services Work Plan



Category 4	4A	Annual Fire Tax Budget Process	Budget Committee
Budget Program	4B	Develop funding matrix for overall budget process	Budget Committee
	4C	Cost Share Study - Develop cost share funding allocation matrix	Budget Committee
	4D	Develop / evaluate inventory mgt and replacement schedules	Equipment Committee
	4E	Evaluate apparatus maintenance program feasibility	Apparatus Committee
	4F	Update compensation study	Comp & Staffing
	4G	Contract alignments	Administrative Committee
	4H	Evaluate new facility requests	Facility Committee
	4I	Evaluate annual planned facility requests	Facility Committee
	4J	Health Benefits - Options Analysis	

Budget Reset Elements

- Standard of Cover
- Develop funding matrix
- Analysis of apparatus & equipment
- Analysis of apparatus maintenance
- Analysis of Health Care Benefit options
- Compensation Study
- Develop Cost Share model
- Analysis of FTD model

History of Cost Share

- Agreement with municipalities for service of rural insurance districts
- Methodology for cost share varied
- A defined, consistent, equitable, predictable, defensible, documented methodology does not exist

History of Cost Share

- One town provided information on inception of program
- Staff met with former employee's and reviewed archived documents

The model presented tonight is not an updated version of a prior model

Cost Share Study Initiative

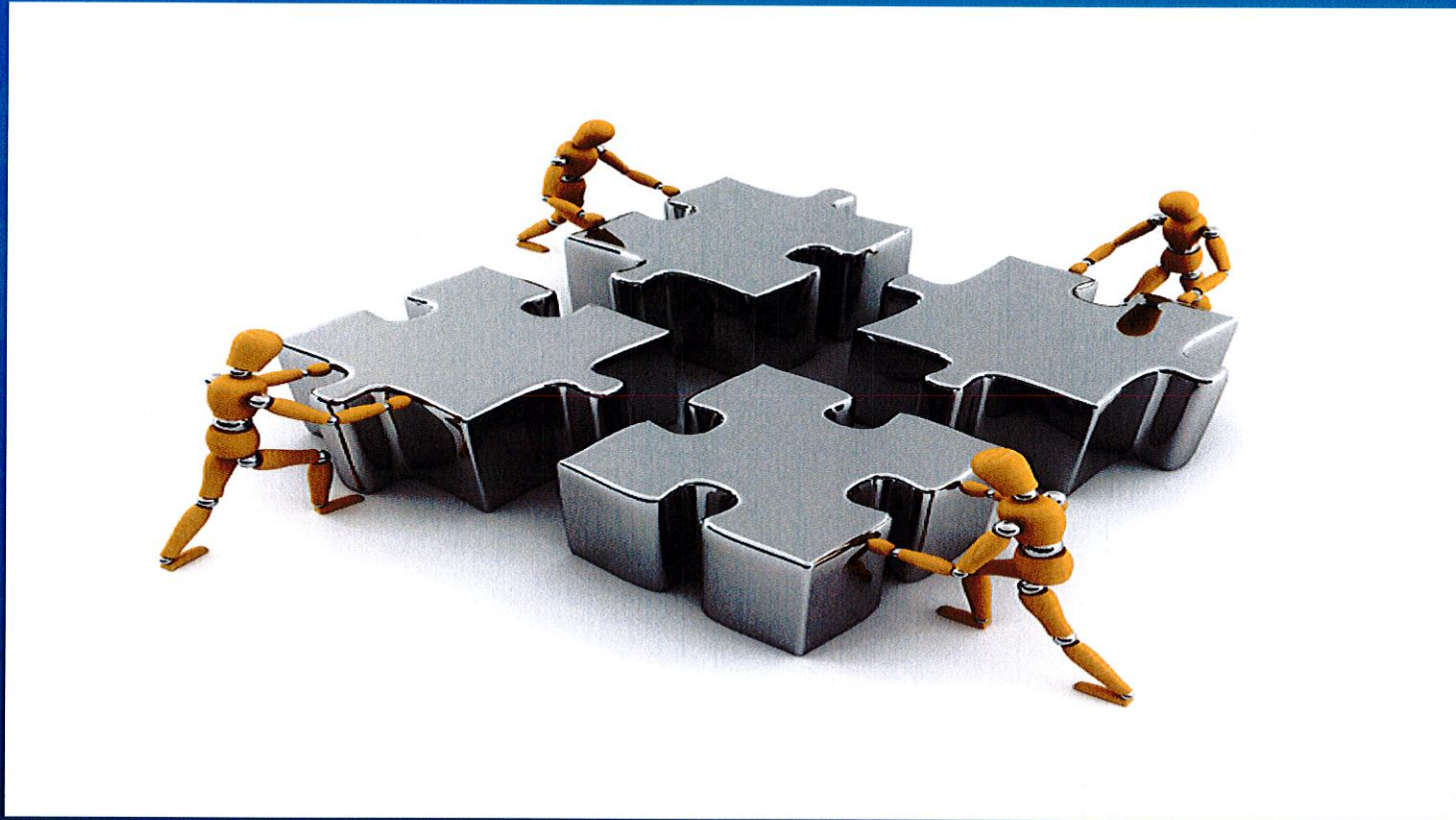
Charge to the committee & consultant

Develop a newly defined methodology which allocates cost share for fire protection in an equitable fashion

- Equitable
- Defensible
- Predictable
- Able to update on a periodic basis
- Consistent
- Easily understood

Cost Share Study Initiative

Methodology is one piece of the puzzle



Cost Share Study Consultant

Kent Greene

Emergency Services
Consulting International

Cost Share Funding Study

